



Success



## World Class Production

For 30 years now, natural floors from Admont have been setting standards in the area of high quality and ecologically safe wooden floors worldwide.

In order to save the lead in the international market, an improvement programme called VIT was started at the end of 2004. This programme is a strategic approach for the entire enterprise and not a sequence of selective measures. The main target is a continuous increase of the productivity to reduce production costs and assure flexible deliveries.



Trainer and coach of the VIT programme is Mr. Lackner. Mr. Landschützer, general manager at STIA: „Mr. Lackner is not a typical consultant, preaching theory, he is a practitioner, who understands my operators and practises with my staff in the shop floor. Therefore we have selected Gamed as external partner and will implement the programme consequentially.

After an internal presentation by the management, the basic tasks were started. Regarding safety - cleanness - tidiness, machine defects, fouling reasons, overstocking and unorganized depots were collected and documented in the task list. The elimination of the problems was not easy, but Mr. di Lena, production manager, made it energetic with his team. The change was visible after short time: floor markers for transports and storages, tidy work environment, organised storing of parts, tools and devices, transparent cupboards and economy of space in the shop floor.



To safeguard the improvement, regular cleaning and inspections were introduced. For this job, the team is supported by the maintenance software IPC. After the definition of machine based work orders, IPC manages and displays the due times and collects the results after the execution of an order. IPC also supports the planned and autonomous maintenance, the troubleshooting as well as the stockkeeping and purchasing of spare parts.

Key performance indicators are important to realize improvements efficiently. STIA is using the OEE method for a permanent measurement of the machine productivity and analysis of downtimes and other losses. The OEE method shows the priority of measures and documents the success of performed changes.



Franz di Lena: „The common endeavour and engagement of our team resulted in a better performance of the production process, more than 10% increase after some months. We see future potential and will follow our VIT programme tightly.”

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